

一、單一選擇題(每題 2 分)

1. Research on group demography demonstrates that ___ are positively related to ___
 - a. similar member attributes; performance
 - b. dissimilar member attributes; performance
 - c. similar member attributes; turnover
 - d. dissimilar member attributes; turnover.

2. The group size that exercises the best elements of both small and large groups is:
 - a. 3 to 4 members.
 - b. 4 to 5 members.
 - c. 5 to 7 members.
 - d. 7 to 9 members.

3. McClelland's need for achievement best approximates Maslow's need for:
 - a. esteem.
 - b. self-actualization.
 - c. love.
 - d. success.

4. Achievers prefer jobs that offer
 - a. personal responsibility.
 - b. feedback.
 - c. moderate risks.
 - d. all of the above.

5. Cognitive dissonance is the difference between:
 - a. attitudes and values.
 - b. rights and justice.
 - c. job satisfaction and reward.
 - d. belief and action.

6. In contrasting values and attitudes, which one of the following is true?
 - a. They come from different sources
 - b. There is no significant correlation between the two
 - c. Attitudes are more stable than values
 - d. Values are more stable than attitudes

7. ___ is detrimental to group cohesiveness.
 - a. Diversity
 - b. Education
 - c. Teamwork
 - d. Trust

8. A ___ leader focuses entirely on people concerns and not on task concerns in the Managerial Grid.
 - a. 9,1
 - b. 9,9
 - c. 1,9
 - d. 5,5

注意：背面有試題

9. Which model represents the theory that effective leadership depends upon a proper match between a leader's style of interacting with subordinates and the degree to which the situation gives control and influence to the leader?
- Leader-member Exchange Theory
 - Fiedler Contingency Model
 - Hersey and Blanchard's Situational Theory
 - Situational Leadership Theory
10. Which of the following styles offered by Hersey and Blanchard most approximates the 9,9 leader?
- telling
 - selling
 - delegating
 - participating

二、解釋名詞

- Selective Perception (5%)
- Social Loafing (5%)
- Dual-core Model of Change (5%)
- Self-fulfilling Prophecy (5%)
- Customer Relationship Management, CRM (5%)
- Flexible Manufacturing Technology (5%)
- Portfolio Planning Matrices (5%)
- Turbomarketing (5%)

三、問答題

- "High cohesiveness in a group leads to higher group productivity." Do you agree this statement? Why or why not? (10%)
- 試述企業在國際化時可能面臨成本縮減與當地回應的壓力有哪些？並說明企業進入國際環境競爭時，可能採行的四種國際化策略。(15%)
- 試比較分析管理學的古典研究路線與行為研究路線的基本假設，並說明當代管理學兩大新興思潮在管理學上應用的差異性。(15%)